

OECD-Canada Technology Foresight Forum
Session 1
The future of the Participative web: Convergence
and Diversity?

1 Ottawa, ON
2 --- Upon commencing on Wednesday, October 3, 2007
3 at 9:25 a.m.

4 MR. OXLEY: As part of the
5 participative Web, we are being participative. We
6 have Kieren off to the right there who is doing
7 some live blogging. So as you are involved,
8 speakers, with your questions, you may see
9 Kieren's hand go up because he is representing
10 quite a large force: the OECD blogosphere. As
11 well, we are live streaming this and we are
12 recording it in the back end, and there is
13 simultaneous translation in the back.

14 I want you to remember this is the
15 participative Web. Everybody should participate.
16 How do we balance the remarkable opportunity with
17 the possibility in governance as it grows?

18 So without further ado, I think
19 it's a great time. And a wonderful person to kick
20 off this conversation for the first session, "The
21 Future of the Participative Web: Convergence and
22 Diversity", I want to introduce John Lettice.

23 Come on up, John, and bring your

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1 panel up.

2 --- Applause

3 MR. OXLEY: John is a pioneer in
4 this area and this is rather exciting for me
5 because I get a chance to introduce somebody who
6 is a pioneer.

7 John, it's wonderful to meet you.
8 The founder, co-founder and
9 editorial director of The Register.

10 MR. LETTICE: Good morning, ladies
11 and gentlemen. I'm John Lettice of The Register,
12 as you have just heard.

13 In my opinion, we've got a
14 balanced and varied panel to present to you today.

15 We've got Jonathan Taplin of the
16 University of California; Cyrus Beagley from
17 McKinsey; Ginsu Yoon from Second Life; and Michael
18 Gill from Fairfax Business Media.

19 We'll just kick off with Jonathan.

20 MR. TAPLIN: Thanks very much.

21 I'm going to try and give you a
22 sense of what the infrastructure needs will be for
23 this new Web.

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1 Obviously one of the places that I
2 come from is the sense that we are living in a
3 converged IP world and it's going to be very video
4 intensive. I was on Second Life last week and
5 people were putting up little pieces of video
6 inside Second Life to show that they had done its
7 mash-ups and stuff like that. So everywhere you
8 look it's going to be intensive.

9 I come from a point of view where
10 voice data and video are all converged in a
11 seamless operation across all three transport
12 media; that everything will be broadband
13 everywhere. That will mean an increased need for
14 very flexibility of deploying services.

15 Microsoft takes eight years to
16 deploy a new version of Windows and Google puts
17 something out in beta in three months and sees
18 what the customers like and what they don't like
19 and doesn't worry if it's not baked perfectly.
20 The feedback will help them learn that.

21 So this rapid content and
22 authoring and enablement is really critical, and
23 service providers have got to get on the board of

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1 this and stop worrying about five-nines, having
2 everything perfect before it gets put into the
3 field.

4 Most importantly I think we are
5 going to live in a world of increased
6 personalization, and that means that I'm
7 interested in the Los Angeles Lakers basketball
8 game, videos, and I'm not interested in the New
9 York Nicks. So I want the full game on demand on
10 my TV. I want a 20-minute highlight reel on my
11 broadband PC, and I want the slam dunks, two
12 minutes of that, on my mobile phone.

13 So that means I'm going to move
14 from a device-centric world to a subscriber-
15 centric world. The providers are going to need to
16 give me content on all three of these platforms
17 whenever I want it and I want to have access to
18 that content. And that means I move from a
19 location-dependent world to a location-independent
20 world, all right?

21 Now, in terms of the way most
22 people access the web we have to still remember
23 that this is a mobile world. And the number of

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1 mobile phones, that is the dark blue, compared to
2 the number of people who are on PC's or accessing
3 internet cafes or have broadband is really rather
4 remarkable. And so let's remember that many
5 people, especially in Asia and Africa, their only
6 access to the web is on a mobile device.

7 Now, what is Web 2.0? I'm trying
8 to give you some kind of crazy highlights of this.
9 But really what it is is a set of services and a
10 set of interfaces that are completely interactive,
11 that it's blogs, wiki's, voiceover IP, podcasting,
12 filtering, social networks, collaborations, social
13 bookmarking and that there's a set of tools, SOAP,
14 ROS and all these pieces are allowing you to move
15 content back and forth. But most of all it is a
16 two-way world. And that's the critical thing to
17 think about.

18 Now, some countries and these are
19 obviously OECD statistics, some countries are way
20 ahead of other countries. And as you can see, the
21 average download speed in Japan and Korea on the
22 far left are there and everybody else looks like
23 pikers in comparison. And when we become a video

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1 world we're all going to have to get our
2 infrastructure up to that speed.

3 The bottom chart is the adoption
4 of fibre directly to the home in Japan and again,
5 almost no country is taking this leap. And the
6 U.S. has fallen to 16th in broadband diffusion
7 from 12th in the last year. And so many countries
8 are making investments at the, you know,
9 governmental level to make sure that this happens.

10 Now, the most important thing is
11 to see what's happening with the consumer in terms
12 of adopting these Web 2.0 services. So, the top
13 chart on the far left is YouTube page views in the
14 last year, the next chart, "Massive Multi-player
15 Game Subscriptions". The next chart on the bottom
16 left is the number of blogs in the world. And the
17 chart on the bottom right is the growth of social
18 networks compared to Yahoo and Google.

19 You can see a kind of similar
20 curve on all of these things. In other words the
21 great growth in what's happening on the web is all
22 in this Web 2.0 world. It's all in things which
23 are two-way, which are interactive and are

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1 massively needing of large pipes in order to make
2 them successful.

3 Finally, I want you to think about
4 video on the web. This is the statistics from
5 last -- well, the month of August. So, the total
6 number of videos viewed was 9 billion, 76 million
7 -- 24 billion minutes. YouTube alone had 2.3
8 billion views, individual videos viewed. Yahoo,
9 MySpace are in the, you know, 300 to 200 million
10 videos viewed and this is for one month. Now,
11 this is growing about 2 to 3 percent a month.

12 I'll just give you a little
13 statistic. Last month in the U.S., a young man in
14 a college forum where John Kerry was speaking,
15 started objecting. And he basically -- the police
16 overreacted and tasered him. And this was put up
17 on the web as a YouTube video. That individual
18 video got 9 million hits in one week.

19 Now, an average large cable TV
20 audience in U.S. is 800,000 people. So this got
21 more than 10 times as many views as was the best
22 CNN show of the week. So, this is not small
23 potatoes. This is big.

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1 Now, I will only leave you with
2 one last thought. Ultimately one of the questions
3 that this whole body of countries is going to have
4 to think about is how providers who own content
5 are going to get paid in an internet age. And I
6 think one of the things we have to look at is the
7 example of the music business.

8 In the music business people -- as
9 some of you know, I started out working for Bob
10 Dylan many years ago -- the people who are
11 songwriters get paid very well because in the
12 restaurant we sat at last night they were playing
13 music and they pay a license, just a flat use fee
14 every month for the privilege to play music. And
15 so songwriters get paid.

16 The people who are drummers in
17 like the band, the great Canadian group that I
18 worked for that backed Bob Dylan are quite poor
19 today. The songwriters are very rich. Whereas
20 the music business is going down as a record
21 business, the publishing business is going up.

22 One of the things I suggest we
23 have to think about is a fee that gets assessed

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1 for copyrighted material at the ISP level of \$3.00
2 a month, say, for every broadband subscriber, and
3 that's charged at China Netcom and it's charged at
4 Bell Canada. And it's put into a pool and
5 somebody figures out how to divvy it up.

6 It's worked brilliantly in the
7 music business. And unless we figure this out,
8 content owners are not going to be able to figure
9 out a way to get paid for content.

10 So, that's a quick view of the
11 overview of the infrastructure. And I'll turn it
12 back to John.

13 --- Applause

14 MR. OXLEY: I thought I'd just try
15 this. Yeah, that's working -- saves me hopping up
16 and down every time.

17 Next on we have Cyrus Beagley from
18 McKinsey.

19 MR. BEAGLEY: Thank you very much.
20 I'll try and keep my remarks brief.

21 What I was asked to do was to --
22 I've been asked to basically provide a bit of a
23 financial perspective on the participative web and

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1 including venture capital activities and so on and
2 so forth.

3 So, to do this what I thought I
4 would do is do basically two things. One is let
5 me start by providing a quick description of the
6 level of business activity around Web 2.0 and also
7 provide a perspective as to how the situation
8 today is quite different from the situation in
9 '99-2000, the last internet boom.

10 And then let me just highlight
11 what I think are some of the few important
12 questions or uncertainties out there in terms of
13 the Web 2.0 from a business and financial
14 perspective and hopefully that will be helpful in
15 forming some of our discussion today.

16 So, let's start off with just a
17 quick description of the level of business
18 activity around Web 2.0 which frankly has
19 increased very significantly over the last few
20 years. And there are several indicators of this
21 increased activity.

22 The first one is venture capital
23 activity. If you turn to the first slide you'll

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1 see that over the past three years the level of
2 venture capital funding of Web 2.0 businesses has
3 increased dramatically. It's reached nearly \$900
4 million in 2006, nearly double the amount of
5 funding and double the number of deals from a year
6 prior.

7 If you look in 2007, it looks like
8 the activity is somewhat sort of slowing down or
9 the growth is flattening and anecdotal evidence
10 suggests that actually some of the investments
11 have slowed down even further over the last few
12 months.

13 A second metric I think for
14 increased activity is the level of MNA activity.
15 And frankly to date the number of exits from these
16 venture capital investments have actually been
17 relatively few. However, there are some signs of
18 increased activity. Everybody will know, for
19 example, the two major acquisitions that have
20 happened in this space: the acquisition of
21 MySpace and the acquisition of YouTube.

22 But beyond these acquisitions
23 there have been several other significant

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1 transactions in recent months. For example, in
2 May of this year, CBS purchased Last.fm, a social
3 and music recommendations site and just last month
4 Disney acquired Club Penguin, a virtual world
5 focused on kids for about \$350 million and there
6 are regular announcements in the press. So, some
7 increased activity there as well.

8 But beyond these VC and MNA
9 activities, I think the participative web is
10 really having a very broad affect on established
11 businesses as well. Among the mediant and
12 entertainment companies that I serve at, McKinsey,
13 for example, I think it's fair to say that
14 participative media has really become a top-of-
15 mind strategic issue for nearly all the players in
16 the industry.

17 If you look at the following
18 slide, this will give you a sense of the
19 importance of this participative media phenomenon.
20 This looks at the top 100 brands online. You can
21 see that the share of community sites, like
22 MySpace, uTube and Facebook, now represents about
23 a third of total page use online.

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1 And so you can imagine that for a
2 media company this is a pretty significant change
3 and a pretty major issue that you need to deal
4 with.

5 While Web 2.0 may not raise the
6 same level of threat and opportunity for non-media
7 businesses, the participative web is also an
8 important issue for the majority of established
9 businesses.

10 According to a recent McKinsey
11 survey of nearly 3,000 global business executives,
12 75 percent of companies say they will maintain or
13 increase their investments in Web 2.0 over the
14 next three years.

15 If you look at the next slide,
16 this lists some of the areas that these executives
17 said they would be investing in in the future.
18 The interesting thing is that they are not
19 necessarily relying on the best known trends or
20 Web 2.0, such as blogs, for example, instead they
21 are placing the greatest importance on
22 technologies that enable automation, networking,
23 both internally and with their customers, and

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1 collective intelligence tools.

2 So given this level of heightened
3 activity, one question that regularly comes up is,
4 you know, is there a risk of over-investment? Are
5 we returning to another Internet bubble?

6 I think the quick answer is, you
7 know, it's hard to make any blanket statements and
8 there are a number of reasons why the situation
9 today is actually quite different from what it was
10 in 1999-2000.

11 For one, the existence of
12 advertising networks, like Google AdSense, for
13 example, have enabled many of these emerging
14 online offerings to more quickly monetize their
15 audience and traffic than they could have in the
16 past.

17 Venture capital metrics are also
18 relatively conservative. VentureOne indicates,
19 for example, that the median pre-money valuation
20 for Web 2.0 companies in 2006 was about \$6
21 million, which is about a third of average pre-
22 money valuation reported for venture-backed
23 companies in the U.S.

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1 Finally, as mentioned earlier, the
2 number of exits has actually been relatively
3 limited to date. In particular, in stark contrast
4 to what happened in 1999-2000, the number of IPOs
5 has been very limited. So the phenomenon has
6 largely been contained to the venture capital
7 world, with limited spillover into the public
8 sphere.

9 This gives a little bit of a
10 perspective of the level of activity and how
11 things are different today compared to a few years
12 ago. What I wanted to just do, I will leave you
13 with just a series of questions around the
14 business model dynamics of the participative web.

15 Let me highlight four main
16 questions, and I'm sure we will discuss them in
17 more detail during the Q and A session.

18 I think the first major question
19 is to what extent Web 2.0 properties will manage
20 to successfully grow their advertising revenues.

21 As I mentioned earlier, ad
22 networks are enabling the monetizing of these
23 properties much faster, but the level of

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1 monetization remains very low still and many of
2 the large participative web companies are still
3 only generating relatively modest revenues. So I
4 think that's one question.

5 All in all, given the work that we
6 have done, I think we are relatively optimistic
7 that these companies will actually generate
8 significant advertising revenues in the next few
9 years. We basically project about \$5 billion in
10 advertising revenues by 2012 in the U.S. for these
11 kind of companies.

12 I think a second major question,
13 from our perspective, is how well consumer-facing
14 Web 2.0 sites will be monetized beyond
15 advertising.

16 Our sense is there's tremendous
17 additional value to be unlocked in other areas of
18 marketing, for example product development. The
19 profiles and conversations on these sites offer
20 potentially unprecedented wealth of information
21 for marketers.

22 If you imagine, for example, you
23 are developing a sports shoe or you are a sports

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1 shoe manufacturer, if you could find a way of
2 leveraging the conversations on these sites to
3 decide a little bit better and get better
4 information about consumer needs and consumer
5 desires to decide which shoe you actually want to
6 launch, you could save hundreds of millions of
7 dollars in product development and marketing
8 costs.

9 The general sense there is that
10 marketers today are still very much experimenting
11 in this field and that participative media sites
12 are only at the early stages of building offerings
13 that can enable them to actually capture that
14 value.

15 I think a third question, and I'm
16 sure Jonathan talked about it a little bit, and
17 I'm sure Michael will talk about it, as well, is
18 the question of protecting the rights of
19 traditional content creators. I'm sure we will
20 discuss that in a little bit more depth later.

21 And then, finally, the last
22 question I will leave you with is really from a
23 product offerings' perspective, which is, you

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1 know, what's next?

2 To date, most of the Web 2.0
3 activity has really involved PC-based online
4 offerings. I think one of the questions is: what
5 is the next platform?

6 To Jonathan's point, there's been
7 a lot of activity recently in the mobile space.
8 On another hand, companies like SecondLife are
9 creating completely new participatory media
10 experiences online.

11 A recent MIT technology review
12 article, for example, discussed the potential of
13 services like SecondLife to merge with more
14 traditional online offerings, like mapping or
15 local search, which may not be what SecondLife
16 wants to do, but there, again, it's not hard to
17 imagine the potential for a whole new wave of
18 innovation and new product and service offerings.

19 So those are just four questions.
20 I'm sure there are many others, but, hopefully,
21 this is helpful in sort of kicking off this
22 conversation.

23 Thank you very much.

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1 --- Applause

2 THE CHAIRPERSON: Our third
3 panellist is Gin Yoon, from SecondLife.

4 MR. YOON: I have to apologize in
5 advance. I seem to have developed a tremendous
6 cough on the plane, so if that disrupts my talk
7 here, bear with me, please.

8 So for those of you who don't know
9 about SecondLife, a quick description is that it
10 is a 3-D virtual world, it is an online computed
11 space where people can interact. There are a
12 number of different kinds of these virtual worlds
13 in the industry now. Many of them are quite game-
14 like. Ours, we feel, is more communications and
15 creation oriented.

16 I think that we have tried to make
17 a differentiation in having highly detailed, user-
18 created content. Everything you see in this
19 screen shot, for example, was made by users of
20 SecondLife.

21 Our company, Linden Lab, well, we
22 hardly have to do anything at all, really. We
23 just make the land you see there, the sky.

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1 Everything else was made by the users: the
2 chairs, the podium, there's some rockets there in
3 the background. People create whatever they like,
4 for whatever kind of experience they like.

5 Both Michael and Susanne talked
6 about the last decade or so in the evolution of
7 the Internet and that's very much how we see our
8 mission: to understand the last 10 years so that
9 we can understand what's going on in the next 10
10 years.

11 This Web 2.0 stuff that people
12 talk about today, I'm really not sure what all of
13 it means, to tell you the truth, but what we do
14 see is a number of trends, in terms of persistent
15 interaction, always being online, multiple media
16 streams.

17 People have gone from email,
18 message boards, instant messaging, Voice over IP,
19 blogs. Those things don't replace each other,
20 they all layer on top of each other, so that
21 people are constantly in communication in a number
22 of different ways at the same time. Of course,
23 more recently, we have seen the emphasis on

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1 participatory media, which we think of as user-
2 created content.

3 The area that, I guess, as
4 graphics technologists we have emphasized is the
5 immersiveness of the interaction. Maybe it's not
6 easy to see how immersive the web experience has
7 become over the last decade or so, but if you
8 recall back to early websites that were just
9 purely text-based and you think about today, how
10 you are seeing not just text, but, of course,
11 video and graphics, voice over the Internet, it's
12 become this immersive environment, which, we
13 believe, just scratches the surface.

14 When we think about what's going
15 to happen over the next 10 years, we ask
16 ourselves: is it going to be less immersive than
17 it is today? It seems pretty unlikely. It seems
18 like it's going to get more and more immersive.

19 And when you talk about these sort
20 of science fiction fantasies of the Matrix or the
21 Metaverse, they really don't seem that fantastic.
22 If you think about it hard enough, if you are not
23 afraid to think about it hard enough, it seems

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1 inevitable.

2 So we figured we might as well try
3 to do everything at once, since there is an
4 opportunity here to create a platform that is
5 immersive, graphically immersive, persistent,
6 multiplexed, user-created. As long as you are
7 going to try to start a company in this extremely
8 confusing Web 2.0...

9 There is an opportunity here to create a platform
10 that is immersive, graphically immersive,
11 persistent, multiplexed, user-created.

12 As long as you're going to try to
13 start a company in this extremely confusing web
14 2.0 environment, you might as well try to do
15 everything at once, and connect it to everything.

16 SecondLife is not an enclosed
17 world, it is really inter-connected with the web.
18 People stream video, people text in and out, e-
19 mail in and out, have voice communications. It's
20 something that we think is part of what's going on
21 on the Internet, rather than a separate
22 experience.

23 A lot of people ask what kind of

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1 strange folks actually use SecondLife. It is
2 definitely, I think, still an early adopter
3 experience. People talk about the ten million or
4 so registered users in SecondLife. The million
5 and a half or so who have logged on in the last
6 sixty days and they talk about these as big
7 numbers.

8 Well, if, again, you think about
9 this in the context of where this kind of
10 communication is going, and you think about the
11 billion Internet users today, it's just scratching
12 the surface. But even in the early users, the
13 demographic is much different than people expect.
14 It's actually quite similar to Internet usage
15 today, an average of thirty-two, significantly
16 higher female usage than people expect, and our
17 product is actually much more used in Europe than
18 it is in North America, and we're just starting to
19 see Asian and Latin American users coming on-line,
20 too.

21 This, despite the fact that we've
22 really done very little to market to any areas
23 outside of North America, but it seems that we

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1 can't keep people from trying to go into this
2 participatory experience.

3 One aspect that people like to
4 examine and talk about, and study quite a lot, I
5 just thought I'd touch upon here, is our virtual
6 economy.

7 We have a feature of SecondLife
8 called the Linden dollar. It's basically a unit
9 of trade that people use as a medium of exchange
10 to buy and sell virtual objects in SecondLife,
11 objects, services, any type of things that they
12 can create within the world. They purchase Linden
13 dollars from us, from other users. They use them
14 to buy things. And, of course, the creators who
15 take in Linden dollars then are able to cash out
16 their Linden dollars by selling them to other
17 users.

18 Again, it seems like an odd little
19 cottage industry but today it's a cottage industry
20 that's generating approximately a million dollars,
21 a million US dollars per day in economic activity
22 in SecondLife, and at this rate of growth that
23 we're seeing now we think it's quite an

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1 interesting economic phenomenon to watch.

2 Thanks very much.

3 --- Applause

4 MR. LETTICE: Our final speaker is
5 Michael Gill of Fairfax Business Media.

6 MR. GILL: Thank you. Thanks,
7 John.

8 I'm very conscious as the print
9 guy here that I shouldn't sound like Yossarian in
10 "Catch 22", so I'm going to start with something
11 which I think is a proposition which perhaps
12 attempts to look, at least from the perspective
13 that I experience most days, where things might be
14 headed.

15 As a concept, I think the way I'm
16 looking at it is that we're presently in a very
17 early stage, as the other speakers have indicated,
18 and we talk about 2.0 or whatever, but it seems to
19 me that, putting the technology aside, there's an
20 issue about, or a fact about the way that people
21 behave that seems to me to be obvious right now in
22 that we have a ubiquitous experience on the web
23 which tends naturally to bring consolidation to a

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1 lot of markets to aggregate things and to
2 typically, from the user point of view, to create
3 anonymous experiences and a commoditized value.
4 Certainly in places where information was the key,
5 if you like, the monopoly value in some
6 transactional behaviours or which dominated the
7 nature of the transaction, those of us who, for
8 example, have classified's in newspapers, or who
9 were retail stockbrokers are finding life very
10 difficult.

11 The situation even where
12 monopolies existed for the supply of any sort of
13 commodity could, obviously, have changed.

14 But it seems to me, the obvious
15 thing about it is that it an anonymous and a
16 ubiquitous and a commoditized experience and
17 that's the early stage of where we are, because
18 all these markets inevitably fragment as human
19 behaviour fragments.

20 It seems to me, in the web
21 environment is a bad identity, and people, you
22 know, if you think of your own experiences, the
23 value is often most created to you, or most

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1 identified to a person when you're familiar with
2 the identity of the transaction. You don't trust
3 transactions that don't have an identity. People
4 buy things on th web that they know. They don't
5 buy things on the web that they don't know.

6 I think if you look at where the
7 confusions are, and we're all confused at the
8 moment, particularly in media, about where value
9 is created, marketers are looking increasingly at
10 places where the fragmentation has value, and I
11 think one way to think about the future is that we
12 will have a ubiquitous, anonymous web world where
13 there's -- you know, everyone is doing things in
14 common for free. And we'll have a whole lot of
15 different behaviours and experiences where value
16 is created through individuals. I mean, it is
17 already true on the web that many, many
18 organizations have highly valuable businesses
19 where the information is the value and it is
20 transacted on the web.

21 I think it is a falsehood to say,
22 for example in the newspaper business, that the
23 only people who are making money have got free

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1 websites; that's not the case. And, in many other
2 instances there is plenty of value being created.
3 But I guess the point I'm getting to is that
4 there's a lot of businesses who have very
5 substantial applications built behind firewalls
6 who are spreading those applications already to
7 many, many customers, but when the Bandwidth is
8 there, they will expand those transactions very
9 dramatically. And I think we've yet to see what
10 will happen.

11 We've already seen, for example,
12 the number of business models that have been
13 challenged by what's happened already: the
14 classified advertising market in newspapers, the
15 retail stockbroker I mentioned, the telephone
16 company -- there are a great many of them and it's
17 obviously happening to many, many providers at
18 local levels. But, I think the immaturity of that
19 is, you can say, when you think about the sort of
20 debate that goes on around the Wall Street
21 Journal, for example, where we've got a fantastic
22 organization of huge value offering information to
23 market where the alternative supplier is probably

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1 one which has moved their whole business from
2 newspapers to subscription-based services, and
3 that's the Canadian company Thompson.

4 I look also at what our audiences
5 are saying about what they want from web, and it
6 seems to me it's much more like a sort of Facebook
7 type experience where they can qualify their
8 relationship with people, than it is about a
9 mouse-base experience. And that's not value
10 either of them. I just would say that
11 particularly in a business type audience they do
12 want to have a qualified experience. They do want
13 to be able to trust the face-to-face because they
14 really don't see any other, I think, opportunity
15 to create value by mutual experience if they can't
16 qualify it.

17 I think there is no doubt that
18 everything our audiences are telling us is they
19 want interaction. They really want to have all
20 the opportunities that we can bring to bear where
21 we can provide them with a qualified information
22 environment and their capacity to do what they
23 want with it, both for themselves and with other

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1 people.

2 I guess the challenge that we can
3 see going forward is that those of us in, say, the
4 media business, and particularly in the news
5 business, who might have been kidding ourselves
6 about the value we create for people, whether or
7 not, you know, I guess in the end the value of the
8 news that we present is unique, or whether in fact
9 it is a commodity and we have been extracting
10 value from the community in a way that's not
11 sustainable. Those businesses are the ones that
12 are vulnerable to the ubiquitous and free
13 environment, I think, of the web.

14 I think there will be, and it may
15 not be the incumbents, but there will be very
16 significant new businesses that take advantage of
17 what the sort of control, and qualification and
18 quality opportunities that audiences want from
19 particularly news organizations in the new
20 environment. But I don't think that today the
21 technology is in place, nor is, I guess, the
22 models are in place that make those things
23 obvious.

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1 Thank you.

2 --- Applause

3 MR. LETTUCE: Okay. We've kept
4 presentations brief with a view to getting some
5 interaction going, and we've got a healthy period
6 left where we can do question and answer.

7 If people would care to make
8 themselves known and -- are there roving mic's, or
9 anything?

10 UNIDENTIFIED SPEAKER: There's
11 stands --

12 UNIDENTIFIED SPEAKER: Just at the
13 back there you will see on the right-hand side and
14 the lefthand side there's microphones up, so if
15 you have any questions, please make your way to
16 the microphones on the side. And we'll get
17 started.

18 MR. OXLEY: It would be helpful if
19 you could state your name and organization and if
20 there is a particular speaker you wish to direct
21 the question at, please say. And also bear with
22 me, I am rather short sighted so people at the
23 back pop up and down please.

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1 MR. LETTICE: Maybe I will take
2 the first question.

3 MR. OXLEY: Yes, sure.

4 MR. LETTICE: The conversation
5 actually linked in really well with Michael's
6 conversation and Susanne's as well. So the world
7 is getting bigger from a government perspective,
8 smaller from an individual perspective, there is a
9 lot of technology being invested into connector
10 types of technology and the monetary world is
11 starting to come up and from a second life
12 perspective as newer opportunities.

13 And we have seen where the future
14 is going now. And I loved your perspective about
15 the matrix could almost be there, because the
16 possibilities are endless right now. Yet being a
17 government in this world, looking at these endless
18 possibilities, what are some key things and I
19 would just ask the panel to cross there, do you
20 see as challenges when you are trying to look at
21 governing in this fast-paced environment? Like
22 you mentioned, Jonathan, Google throws something
23 up there in a short period of time and I don't

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1 know what it is, but I have policies and backing
2 that link from patent to copyright to intellectual
3 property. So what challenges do you see?

4 MR. TAPLIN: I see two challenges.
5 One of which is becoming a real issue in the
6 Unites States right now, which is what we call
7 network neutrality. In some countries,
8 unfortunately the U.S. being one of them, we are
9 basically dealing with a broadband duopoly where
10 there is a choice of two providers, if you are
11 lucky, to get broadband to the home.

12 Last week a women's rights
13 organization called NARAL asked Verizon for a
14 short code in order to communicate with members
15 who would actually ask for information on women's
16 right to choose to be able to talk to their
17 congressman. And they were refused by Verizon to
18 have access to the SMS system because they said it
19 was political.

20 It seems to me, if we are going to
21 live in a telecom duopoly then the old notion of
22 common carrier that used to carry across the
23 Unites States' system is going to have to be, in

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1 some way, put into this system in the sense that
2 providers cannot deny access to the web or to the
3 mobile services for political reasons. That is
4 the first question.

5 The second question is, the one
6 that I raised, is the notion from many big content
7 owners that digital rights management will somehow
8 secure their content forever and that their
9 content will exist in this perfect digital cocoon
10 that cannot be broken so they will get paid for
11 their content is, I think, a fantasy.

12 And so, therefore, what I am
13 hoping is that some kind of collective licensing
14 agreement can be done so that the owners of
15 content and the artists that created it will get
16 paid. Because to believe that there is some
17 wonderful scheme that a hacker in Finland or
18 Russia is not going to break within 24 hours of
19 its release is, I think, an illusion.

20 MR. YOON: I think that one of the
21 great things about the environment, the digital
22 environment we are seeing today, is all of the
23 rapid iteration that is going on in creation and

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1 business models. And I think that the speed of
2 change in these things is something that a quite
3 often makes people a little bit disconcerted,
4 individual consumers, large businesses,
5 governmental bodies considering regulation, all of
6 us look at this speed of change and get sometimes
7 a little bit frightened by it.

8 But I think that it is a great
9 opportunity that we see here in the rapid
10 iteration of business models. And of course,
11 being from the U.S. and working in an
12 entrepreneurial company I have maybe a little bit
13 of a naïve faith in some free market forces. But
14 I do take the perspective that it is just as
15 dangerous, if not more dangerous, for any of us,
16 businesses or governments, to assume that we know
17 what the proper business models are for the
18 future, that we can impose any kind of collective
19 licensing schemes and taxes that harden any
20 particular business model of the past.

21 So I guess what I think that this
22 participative media has given us all is the
23 opportunity to observe little laboratories of

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1 experience and we should look at the results first
2 before we make assumptions about what needs to be
3 controlled.

4 MR. BEAGLEY: Yes, I think there
5 is potentially two major themes; one is
6 organization. So what kind of rules need to be
7 put in place, you know, to Jonathan's point, to
8 enable the protection of the rights of say content
9 owners and the degree to which you do that and the
10 different systems that you could put in place will
11 obviously impact the way the participative web
12 unfolds.

13 And then I think there is just a
14 question of access as well. As you think through,
15 you know, beyond, though the largest countries are
16 presented here, how do you ensure that populations
17 do have access to these new technologies and can
18 actually participate in this whole new wave of
19 innovation and contribute to making it an even
20 bigger phenomenon.

21 MR. GILL: I guess in ways I am on
22 the fantasy end of the discussion. I think that
23 we are looking to try to find ways in a very

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1 rapidly changing environment where I think there
2 is a serious risk that people managing what are I
3 think to some extent social institutions in many
4 countries, which is the actual quality news
5 gathering roles, are at risk because short-term
6 decisions may be taken on data or business
7 behaviours that aren't long-term attributes.

8 And I guess the one that I think
9 of most is that if you look at the way that
10 advertising is priced typically, and it is not
11 typical as broad generalization, but typically the
12 pricing tends to price eyeballs evenly. It tends
13 to say that if you are looking at the New York
14 Times, those eyeballs, roughly speaking, are worth
15 the same as the eyeballs looking at a blog in
16 Oklahoma. And what that says about the model is
17 that there is no point in investing in the news
18 gathering that that organization invests because
19 there is no possibility of return.

20 Now, I don't believe that that
21 pricing can persist. In fact, I am confident that
22 the markets will and are in fact moving towards
23 the fragmentation and looking for value in, if you

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1 like, niches. But that is not represented in
2 typical pricing today. And if business that are
3 and I think particularly those of them that are
4 the key qualifying agents of value and quality in
5 those markets that are I think impactful socially,
6 if they lose the ability to sustain themselves I
7 am not confident that anything will come up that
8 replaces them. Because the current signals are
9 emphasized that the very current in this market
10 may not apply tomorrow. The current signals tell
11 you that that you are better off putting up porn
12 sites because you get the same eyeballs, you get
13 more of them and it is cheaper.

14 So, you know, if people were
15 absolutely rational, which hopefully they are not,
16 that is the sort of short-term outcome that you
17 would get from the current market behaviour and I
18 think we are seeing some of that.

19 That said, I also am one of the
20 first to admit that there are a lot of the people
21 who have been swimming nude have seen the tide go
22 out and I think there are issues around equality
23 that are being diminished very quickly and those

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1 business models aren't going where they should and
2 there are good ones growing up. But I do think
3 that, you know, there is a sensitivity in my mind
4 about some of the short-term models.

5 MR. TAPLIN: I would just like to
6 say that I think, Michael, your concern about the
7 relative value of different people watching is
8 changing rapidly. And as we get more demographic
9 information on the users and more behavioural
10 targeting, certainly pricing will change rather
11 rapidly and certainly some people are pushing that
12 change already.

13 MR. OXLEY: Okay. I think we have
14 got two people at the moment. There was a
15 gentleman on the left and, next, one on the right.

16 MR. HENNESSY: Michael Hennessey
17 with TELUS. We are carrier. We are in all three
18 of the verticals that Jonathan referred to.

19 One of the things that we struggle
20 with and that, you know, has become part of the
21 network neutrality debate is how do we close the
22 broadband gap in terms of investment, because
23 obviously as we move to an immersive world and a

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1 video-based world there's going to be
2 substantially more consumption of video.

3 If you try to recover all the
4 costs of that investment from users by moving to a
5 much more consumption-based pricing I think you
6 probably undermine a lot of the content models
7 that you have. And, as has been debated a lot,
8 the idea of actually then turning around and
9 trying to apply charges to application providers
10 sort of runs totally contrary, I think, to the
11 whole idea of Web 2.0.

12 So somewhere in between I think
13 there has to be a model of cost recovery that both
14 makes sense so the investment is made to support
15 the immersive interactive world without ending up
16 with some of those kind of concerns about
17 discrimination or having a few Hollywood studios
18 ultimately being the only ones that can afford to
19 deliver content

20 MR. TAPLIN: My read is that (a)
21 you, if you are willing to ask your customer's
22 permission for it, already have the critical
23 demographic data that Michael would like to have.

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1 In other words, if you know that
2 you have a customer who is on a mobile, has
3 broadband and has a TV service from you, and you
4 know their age, their sex and their postal code,
5 that is such critical data that my sense is that
6 the history of entertainment for certain has been
7 ad supported and that advertising and advertisers
8 will flow to this world very fast.

9 Needless to say, we all know that
10 interactive advertising is growing about 32 per
11 cent a year, TV spot advertising is growing at
12 about 2 per cent a year, and so it would seem to
13 me that already the consumer advertisers know that
14 it would be much more important to have access to
15 your customer data on an "opt-in" basis

16 And I understand everybody has all
17 sorts of privacy questions about this, but if you
18 actually collected that data it would give you the
19 kind of partnership ability that the Disney's of
20 the world are really looking for.

21 So I think there is a way to
22 monetize this that's not -- I would ask Cyrus
23 whether he has any other thoughts on that.

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1 MR. BEAGLEY: No. I think whether
2 you can find other ways of subsidizing the
3 investments and getting to a point where consumers
4 are actually pulling for the service, so
5 developing services that are high-bandwidth
6 services that consumers are going to be willing to
7 pay for because they become so attractive.

8 But I think your solution is an
9 interesting compromise between getting consumers
10 to pay for everything.

11 MR. YOON: I have to say that even
12 a free-market advocate like myself can see that
13 there has been tremendous value in government
14 investment in infrastructure.

15 You saw the bar graph for Japan
16 and Korea. It was certainly the case in Korea
17 and, to some extent, to a lesser extent, but still
18 in Japan as well. Those two countries that had a
19 tremendous amount of broadband usage were the ones
20 where there was a tremendous amount of
21 governmental investment in the infrastructure.

22 It might not work for every
23 country of course. Each of those populations was

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1 fairly dense. There was perhaps a fortunate
2 correct choice in the proper infrastructure for
3 the country.

4 In the United States I think
5 consumers who are looking at the issues are maybe
6 a little bit cynical about this working out, given
7 that there have in the past been a tremendous
8 amount of taxes that were supposed to be put
9 towards developing new broadband infrastructure by
10 the oligopoly of telecom providers and none of
11 that infrastructure actually got built out.

12 So I think from a policy
13 perspective, you know, if you feel that you can
14 make the right technology choices for your
15 particular sort of country geography, and are able
16 in that economic and business climate to get the
17 infrastructure providers to build the right
18 solutions, gosh, if all those things fall into
19 place then I think government investment is a
20 great way to go.

21 This is a great question for the
22 network neutrality debate though. Even though I
23 should want, I think, to maybe see government

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1 enforcement of network neutrality, I think that
2 it's certainly the case again that experimentation
3 in business models is good and perhaps there are
4 metered bandwidth-type business models that are
5 going to support that infrastructure investment.

6 MR. GILL: On that point, I think
7 it's interesting that the two nations that we see
8 as very corporatist took that decision to break
9 through the sort of incumbency issues with their
10 telephone companies. It seems to me what that
11 tells you is there is that common interest, I
12 think, on the private sector side to have these
13 things happen regardless of the disruption around
14 the infrastructure providers.

15 What I would say, on a point I
16 tried to make earlier which is that there are a
17 lot of large-scale businesses that have large-
18 scale implications built inside their firewalls,
19 some of whom know perfectly well that they need to
20 change their distribution models. Typical ones
21 would be people like banks.

22 I believe that those people would
23 be very, very quick to finance, if you like, the

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1 distribution of things like entertainment and
2 other sorts of information services to actually
3 create their branding for distribution in a new
4 environment, but that they can't do it now for all
5 the reasons that we have discussed.

6 MR. LETTICE: We have gentlemen on
7 the -- well, I think the gentleman has been
8 standing there for awhile.

9 You are next, okay, and then you.

10 QUESTION: My name is Wolfgang
11 Blau. I am an independent journalist working in
12 Germany and the United States and I have two
13 questions that relate to the same topic of
14 democracy.

15 The first question is to Ginsu
16 Yoon of Second Life.

17 I'm very intrigued with Second
18 Life and I'm trying to figure out what this thing
19 actually is. It's not a media platform, it's
20 something that behaves more like a civic space,
21 which has been recognized also for instance by
22 French presidential candidate Ségolène Royal and
23 also more of the American presidential candidates.

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1 The more that Second Life becomes a civic space
2 for public deliberation, I wonder if you are
3 discussing within your company about turning
4 Second Life into a more democratic platform.
5 Because right now you could argue that Second Life
6 is something like a benevolent dictatorship where
7 even though you have a currency, you have a lot of
8 civic interaction, there is no representation of
9 your users.

10 That's not meant as a critique,
11 it's really an honest question.

12 Are you discussing this issue
13 internally?

14 Secondary, I'm seeing more and
15 more how Google is the primary access point for
16 citizens, especially in the U.S., to find out more
17 about candidates, which gives Google of course
18 enormous potential power of abuse. I underline
19 "potential power of abuse".

20 I put that into comparison to, for
21 instance, how tightly regulated a local radio
22 station is in, for instance, Europe, that has to
23 observe all different kinds of rules, how many

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1 cultural news, how many political news to
2 broadcast every hour.

3 Looking at how enormously
4 regulated these tiny media platforms are and how
5 there is not a lot of regulation around Google, I
6 wonder what all of you panellists think about the
7 deed for governments to think about ways to have
8 some kind of oversight or citizen representation
9 on both of these large search engines?

10 Thank you.

11 MR. YOON: So I guess I will do
12 the question on democracy and Second Life first.

13 First, I would note that people's
14 perspective on Second Life will very much vary by
15 their intended use. It is potentially a media
16 platform if what you are thinking of doing for
17 example is to take your pre-existing media and try
18 to make a business model out of it in Second Life.

19 I don't want to digress too much
20 but, for example, where in the current music
21 industry it's very difficult to make a business
22 model, or it had been difficult to make a business
23 model out of selling media downloads or digital

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1 downloads. There is an opportunity to do that in
2 Second Life in participatory spaces. So rather
3 than simply sell the media for one individual to
4 listen to, you have an opportunity to sell or
5 license for a crowd or event type usage.

6 That is the kind of business model
7 that is possible in this somewhat different kind
8 of space as opposed to the existing business
9 models.

10 About the benevolent dictatorship
11 of Linden Lab. You know, we are a company. We
12 make a product and a service that we have to offer
13 in a way that allows us to satisfy our customers.
14 That is the main business requirement for anybody
15 who wants to continue to remain in business.

16 So in that sense, if we are not
17 satisfying not only the majority of our existing
18 user base but hopefully a significant portion of
19 our prospective user base, that in effect makes us
20 as democratic as you could possibly want to be
21 because if we are not obeying our users, we are
22 going to go out of business -- which could happen
23 if we screw things up.

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1 The thing I think that users of
2 Second Life consistently underestimate is their
3 own ability to effect their own social
4 interactions. Because we don't actually attempt
5 to do a lot of social governance, that leaves a
6 huge amount of space for people to make their own
7 collective agreements. There are tools within
8 Second Life. There are certainly tools on the Web
9 for people to band together and make in essence
10 social contracts with each other.

11 So there isn't actually anything
12 preventing people from forming kinds of democracy
13 in Second Life. It's just that forming democracy
14 is really hard. I think the people who asked for
15 Linden Lab to form a democracy, what they are
16 asking is for us to impose a little bit of more
17 dictatorial social order. That is actually
18 something we won't do. It's up to the people to
19 form their own social order.

20 I forgot what the second question
21 was, so maybe I'll let others answer it.

22 MR. BEAGLEY: Let me just jump in
23 quickly.

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1 I do think that the question of
2 privacy is an absolutely critical one and there
3 clearly is a role for government to play.

4 I think what Gin talks about in
5 Second Life also applies to other services, like
6 Google for example. There is a tremendous ability
7 of consumers to defect to other services if say
8 privacy is not respected or companies start doing
9 things with the data that consumers would not
10 approve of.

11 However, I do think there really
12 is a role for government to play, both in making
13 sure that there is transparency as to where is the
14 data and who is doing what with it, and also
15 making sure that consumers have the opportunities
16 to opt in or opt out of various uses of that data.

17 So I think that it is clearly an
18 area where you need to tread very carefully
19 because you don't want to impose rules that become
20 too onerous. But it is a different and important
21 role for governmental organizations.

22 MR. TAPLIN: Just on the notion of
23 Google's role in political, what we used to call

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1 the fairness doctrine, I don't really think there
2 is a role for government in terms of regulating
3 websites. We are not talking about a one-way
4 pipe; we are talking about an open conversation,
5 two-way.

6 Back to Second Life and democracy,
7 I would say there is a certain level of anarchy in
8 the classic Italian sense on Second Life, and
9 clearly the anarchists have taken over certain
10 things that they thought were wrong and bombed
11 buildings and stuff like that. So it exists in a
12 very strange way.

13 MR. GILL: I guess my case
14 generally would be whether there is anything
15 happening in this environment that would require
16 laws that are different from those that exist in
17 the community generally.

18 Essentially aside from this issue
19 of privacy, which does arise and aggregated data
20 does present problems, it doesn't seem often that
21 there is a lot happening there that is that
22 different. I guess sometimes we are seeing what
23 people think about that they wouldn't normally

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1 share. I don't know how scary that is.

2 MR. YOON: Now that the other
3 panellists have reminded me of the second
4 question, I wanted to chime in very quickly on it.

5 You had asked about the regulation
6 that applies to older media like TV and radio, for
7 example, for equal time for political views and
8 how it doesn't apply to the Internet.

9 I think what Jonathan was talking
10 around the edges of that is so important is that
11 the creation of content in media over the
12 Internet, over websites, over platforms like
13 Second Life, it's so cheap. Any user can do it.
14 Anyone can have a voice over these kinds of new
15 media.

16 I think in comparison to the high
17 cost of getting on radio and television, maybe
18 some of the regulatory rationales don't apply to
19 this media.

20 MR. LETTICE: Okay, on the right.

21 QUESTION: Thank you. I'm
22 (inaudible) OECD.

23 As you know, we are receiving

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1 questions by e-mail as well for this panel. The
2 panel the entire day actually is on a webcast so
3 people are able to send us questions.

4 We have a question from Michael
5 Nelson from IBM to the entire panel.

6 The question is: How important
7 are standards and interoperability in the
8 development of Web 2.0? Which standards will be
9 most important? And do you think we will see
10 companies working together in open standards for
11 identity management, document format, security
12 objects and avatars in virtual worlds, et cetera,
13 or do you think the different players will use
14 proprietary standards to limit competition and
15 restrict what customers can do?

16 Thank you.

17 MR. TAPLIN: I would say that open
18 standards have been the whole reason that the Web
19 has exploded. If we didn't have HGML, TCP/IP,
20 none of this would have happened. And nobody is
21 getting a licence for any of those technologies.

22 My feeling is that open standards
23 are really critical and anyone who tries to push

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1 proprietary standards onto the Web is going to
2 fail.

3 MR. YOON: I completely agree with
4 that.

5 We are constantly thinking about
6 what kinds of interoperability standards are going
7 to be developed first and matter first. I think
8 many people believe, probably correctly, that
9 being able to have a common identity across online
10 services is going to be increasingly important as
11 people invest more and more of their time and
12 personality into each one of these services.

13 When I talk about identity, that
14 doesn't mean your personal identity. People
15 always know who you are. What it means is that
16 you just have a common representation across each
17 service so that every service knows that this is
18 the same identity using it.

19 That is something that we are
20 actively working on with many folks, including
21 folks from the questioner's company.

22 MR. BEAGLEY: Actually, another
23 interesting example is you look at social

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1 networks, for example, where to a certain extent
2 there is a certain sort of stickiness of, for
3 example, a user's profile on each of those
4 services, so you invest a tremendous amount of
5 time developing your page on my space, a
6 tremendous amount of time in developing your page
7 on Face Book.

8 There are a number of services
9 that are emerging to help the transfer of
10 information between those services or being able
11 to actually access information from multiple
12 services at the same time.

13 So it may not be a technology
14 issue. But even from a service perspective, there
15 is a lot of new developments to enable
16 interoperability of these consumer offerings.

17 MR. GILL: I guess as I was saying
18 at the outset, I think a really big part of the
19 parallel development of this environment will be
20 about people's identity and their ability to
21 identify others like them and they can have a
22 secure relationship.

23 It seems to me the security of

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1 identity in a transparent way for transactional
2 communication I think is critical. There is
3 nothing that gets near that at the moment, and I
4 think that will inhibit an awful lot until it is
5 resolved.

6 MR. LETTICE: The very patient
7 gentleman over on the left.

8 QUESTION: Good morning. My name
9 is Michel Leblanc. I'm a blogger in French at
10 michelleblanc.com and an expert in Web strategy
11 and Web marketing. So here is my question.

12 About last winter I saw a graph
13 about user participation, especially directed to
14 blogs and Wiki and it said that if there were a
15 hundred people in a room, one would create
16 content, nine would interact with it and 90 would
17 just read it.

18 So do you think this figure is
19 still accurate? And how do you see that figure
20 evolve? Thank you.

21 MR. BEAGLEY: That's actually
22 numbers that I've seen as well. And I think you
23 could look at the services, the number of actual

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1 content creators on the services versus observers,
2 is usually in the range of, you know, 1 to 3
3 percent. And then there's various levels of just
4 observational interaction with the service.

5 And I think one of the key goals
6 of these services is to find ways to encourage
7 users to participate more to increase that number
8 and to also find ways to sort of support their
9 existing talent base.

10 So, to a certain extent being able
11 to identify, you know, who are the people that are
12 actually creating content and really keeping the
13 social network or the community space really
14 lively and encouraging them to come to your
15 service, encouraging them to create more content
16 and then encouraging other people to migrate from
17 the pure observer status to content creator status
18 will be one of the key I think strategic goals for
19 a lot of these organizations going forward.

20 I'm sure that's a major issue for
21 you, for example, right?

22 MR. TAPLIN: Just one of the
23 things that I observed is that when you have a

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1 crisis, we saw in Burma/Myanmar last week, you
2 create all sorts of new participants in web
3 content creation that hadn't thought of themselves
4 as being user generated content providers.

5 But I mean, we saw it at USC.
6 Lots of people sending us, you know, webcam
7 photos, stuff like that, just to try and get the
8 stuff out for other people to see. And so that
9 feedback loop was happen-- we saw the same thing
10 during Katrina, during the, you know, people using
11 Google maps to create ways for people to see if
12 their home was under water.

13 I mean so oftentimes it takes a
14 kind of crisis for people all of a sudden become
15 participants in this web. And then maybe they
16 don't do it anymore but maybe they just are hooked
17 on it.

18 MR. YOON: I think that's true.
19 There is though probably a natural level of
20 content creation. And you know, if you're
21 operating a service based on user generated
22 content you probably do want to see the absolute
23 number of creators go up while the percentage goes

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1 down because you have more consumers of content.

2 It was certainly the case for
3 SecondLife. You know, when we first introduced
4 the service it was virtual dirt. There was
5 nothing there. So, you only went there if you
6 were a content creator. You know, we had 300 or
7 400 users. And probably 90 to 100 percent of them
8 created content.

9 As recently as last year, by our
10 best measures, maybe 25 to 30 percent of the users
11 of SecondLife were creating content actively. And
12 I think these days I haven't looked at it very
13 closely but it's probably closer to the 10 to 15
14 percent range.

15 So, we probably have a lot of
16 change in that percentage to go before we get to
17 the 1 percent creation range that a truly
18 widespread media has.

19 MR. GILL: I would think
20 definitely and I think for the simple reason that
21 a lot of the niche media that pre-existed the web,
22 that were taken out by the web, particularly in
23 the newsletter space which was what I was getting

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1 at earlier about a lot of the niche spaces. Those
2 things are areas where people are willing to
3 finance fulltime behaviours.

4 And I think one of the issues at
5 the moment is that the change in the distribution
6 that exists on the web hasn't been rebuilt around
7 those sorts of communities. But I'm sure that
8 that's what is probably already happening.

9 And putting aside the broad -- the
10 incidental user generated content, it seems to me
11 there's an awful lot of communities that have
12 value around things whether it be a local
13 newspaper model through to all sorts of you know,
14 sporting interests and various things where people
15 will, in the end, happily get someone to do the
16 job for them.

17 MR. LETTICE: Yeah, there is a
18 mike there. Yeah. At the back with the yellow
19 tie. Yeah.

20 MR. DANKOO(ph): My name is
21 Dankoo(ph), I'm from Malaysia. I'm the CEO of the
22 World Congress on Information Technology, 2008,
23 which Malaysia will host next year.

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1 Very quickly, I want to ask about
2 other models for the participative web and not
3 just about social networks. In particular with
4 regards to say, incentive where R&D scientists are
5 competing for a prize to solve a specific science
6 problem, or for another example, the Schomberg(ph)
7 Eagles in the baseball minor league that used the
8 web to basically get participation from the net
9 audience on who they should field on a particular
10 match. And perhaps the third one in relation to
11 Kasparov Against The World, that was I believe a
12 chess match that happened in 1999.

13 The second question is with
14 regards to motivation versus incentives. I think
15 the chair talked about crisis being one of the
16 motivations.

17 How do we better prepare for a
18 participative web that is more inclined towards
19 the mainstream as opposed to it being now more
20 amongst early adopters? What kinds of motivation
21 and/or incentives would better work for us to move
22 the participative web that way? And the third one
23 is, what kinds of speed bumps lie ahead other than

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1 perhaps net neutrality -- maybe government
2 regulations, maybe taxation, perhaps even the use
3 of such networks for reasons other than common
4 good, like terrorist networks, how do we put these
5 down for example? Thank you.

6 MR. TAPLIN: I could take the
7 motivation one. We notice in studying the
8 incredible rise of Chinese bloggers, if you go on
9 Technorati's listings the number 1 and the number
10 7 blog, at least a few weeks ago, were coming from
11 mainland China in terms of number of links to
12 them.

13 That says to me that the
14 motivation was a place where people do not have a
15 voice in their media and need to assert their own
16 voice. And so the motivation is, let me be heard
17 in a place where it's not easy to be heard. So,
18 that would be to me, one of the main motivations.

19 And I think inevitably the second
20 motivation is when it becomes hip to get on a
21 social network or something, then you want to do
22 it because your friends are. And then you get the
23 classic network effect happening: you mean you're

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1 not on Facebook? Well, if you're not on Facebook
2 in my college, you almost don't exist.

3 MR. BEAGLELY: I can try and
4 address one of your first questions which I think
5 was, you know, what about the participative web
6 outside of social networks. And you mentioned
7 technology competition for example. And I think
8 that really is a tremendous area of opportunity.

9 And there are several examples,
10 you know, they're rather experimental to date, of
11 companies that have been very successful at
12 leveraging communities for goals of, for example,
13 product development, customer service and so on
14 and so forth.

15 So, if you look at P&G for
16 example, they've been very clever at creating
17 communities of users to help inform how they
18 develop their product, get new product ideas and
19 basically get feedback on their existing product
20 lines.

21 Very recently, NetFlix, the
22 company that sends -- the DVD rental company,
23 launched a contest on their site where they

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1 basically leveraged the power of the community and
2 asked their members to try and develop a new DVD
3 recommendation algorithm. And I think they, you
4 know, they associated that with a prize of \$1
5 million. But they've had, you know literally tens
6 of thousands of people and you know, hundreds of
7 different teams developing new algorithms for
8 them. So, a, you know, a potentially incredibly
9 powerful way of tapping into the knowledge of the
10 crowds.

11 And then finally, if you look at
12 software companies, they've been very clever at
13 leveraging their communities to help, for example,
14 solve their customer service issues. So, rather
15 than having to staff up a whole customer service
16 centre, they actually leverage sort of lead users
17 to answer other customers' questions.

18 So, you know, I think there's
19 tremendous opportunity across the board there. It
20 hasn't really been done in any sort of systematic
21 or very organized way.

22 You know, I think it's a real
23 challenge for existing large networks like MySpace

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1 or Facebook. Can they develop offerings that will
2 help companies achieve some of these goals beyond
3 just advertising and promoting existing products?

4 MR. YOON: Maybe I will take the
5 third question about speed bumps and answer it in
6 typically loopy Silicon Valley style.

7 The greatest speed bump, in our
8 view, is fear. Fear is a mind killer, we like to
9 say, and people respond to fear by trying to
10 assert control.

11 Companies are afraid of disrupting
12 their old business models. They are afraid of
13 letting users play around with their existing
14 media. Governments are afraid of letting their
15 citizens speak in uncontrolled environments.
16 Media are...well, actually, media love to see
17 anything happen, I guess, but there is some amount
18 of fear that, you know, it's all anarchy, it's all
19 out of control. And so what we have got to do is
20 put everything into a box.

21 Again, I would emphasize that what
22 we are seeing now is a tremendous opportunity for
23 low-cost experimentation, low-harm

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1 experimentation.

2 Jonathan was talking about, Oh, my
3 gosh, you know, people are talking about
4 terrorists in SecondLife. They are blowing up
5 buildings. I mean, you know, they are digitally
6 making little pictures of bombs that blow up next
7 to little pictures of buildings. If this turns
8 out to be the way people commit terrorism, I mean
9 that would be a tremendous evolution of human
10 society.

11 --- Laughter / Rires

12 MR. YOON: So there's nothing to
13 be afraid of there.

14 MR. GILL: Well, I guess my Asaria
15 just met his Milo Minderbinder.

16 I think I agree with that. I
17 think there's a lot of incumbency issues, I know
18 there are probably more to come, because I think
19 as we develop further the real engagement with
20 this communication form, there are a lot more
21 models that have yet to be tested.

22 It seems to me that there's a lot
23 of those, you know, which are going to be quite

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1 fearful of the changes. Those industries, whether
2 they be media or entertainment or communications
3 or banking or quite a few others, have such
4 disincentives to engage aggressively that they can
5 really be quite inhibiting in the way that this
6 develops.

7 The other thing, I think, which we
8 have a look is I think there's a time question.
9 People already have an issue about time with the
10 web, and the people who are of most value in
11 engagement for communication are the ones that
12 have the most trouble with time. I think that's a
13 concern.

14 I think there's something about
15 the efficiency of the communication which, you
16 know, in some ways is about bandwidth, in some
17 ways about design, in some ways about utility.
18 But there are many things that need to be solve to
19 fix that.

20 And I think a sleeper is that
21 presently an awful lot of the use of the web is
22 actually in working time and that some of the
23 outcomes of that are disruptive, in terms of

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1 server efficiency and, I guess, threatening, in
2 the sense the businesses these days rely so
3 heavily on email for doing business.

4 MR. LETTICE: There's a lady on
5 the left.

6 QUESTION: My name is Karen
7 Hovelin. I work for a Swedish government agency,
8 the Swedish Institute for Growth Policy Studies.

9 I mean, it's obvious that Web 2.0
10 will have a large impact on both business and
11 politics and the way we interact. I would be
12 interested to hear a little bit about, you know,
13 talking about productivity.

14 A lot of applications, of course,
15 will have a positive effect on productivity
16 develop and quality improvements in service and so
17 on, and you were touching on this just recently.
18 But on the other hand, we see also that some
19 people get kind of hooked on things and kind of
20 try to spend a lot of time on it.

21 Recently, we have seen companies
22 restricting access to Facebook, for example, and
23 other networking sites. I would be interested to

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1 hear you opinion. Do you see this as a problem?
2 Will this hinder the development of new services
3 and new applications?

4 Thank you.

5 MR. TAPLIN: Well, one of the
6 problems in the U.S. is that a lot of people's
7 only access to broadband is in their office. So I
8 have noticed that some large telecom companies,
9 for instance, have been blocking access to
10 ESPN.com or other services that they think are not
11 directly related to doing business.

12 Either that's going to force
13 people to get broadband at home so they can look
14 at sports highlights at home or that's going to be
15 a problem, in some sense. Since I don't run a big
16 business, I would have to yield to Michael Gill as
17 to whether he thinks it's a time waster or not.

18 MR. GILL: I mean, put it this
19 way, we are in a position where, you know, you
20 have to let people use the web pretty freely
21 because of the nature of the work, particularly in
22 journalism. But one of the consequences is from
23 time to time it looks as if the network might not

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1 support our activity, which includes sending
2 images to printing plants.

3 So, yes, there's a real issue
4 there, and we, obviously, haven't resolved it.
5 That's what I was getting at at the end of my last
6 spiel. I think there's an issue. Whether it's
7 the productivity issue about time used effectively
8 or whether it's the consequences of what comes
9 back to you when you are doing that, there's no
10 doubt that, if there's a network risk, I think
11 people are acting to close it down one way or the
12 other.

13 MR. YOON: Yes, it really depends
14 on the business, right? I don't want to make a
15 broad judgment about all businesses, because
16 certainly if, say, there's a business that is
17 involved in air traffic control or a nuclear
18 facility, maybe you want to have a certain
19 expectation of constant attention.

20 If you are in a media industry, if
21 your employees aren't involved in sort of Web 2.0
22 life, then they are probably not going to be good
23 at their jobs.

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1 I think, though, it's going to be
2 much more the latter case than the former for most
3 businesses. I mean, if you are in charge of a
4 business, you have to ask yourself.

5 If you want employees who are
6 creative, who are connected, who understand what's
7 happening in the present and the future, you know,
8 blocking them out from one of their main time
9 periods where they can understand this seems to be
10 something that would be counterproductive for your
11 business.

12 MR. TAPLIN: Just one other wild
13 thought, not to be plugging Gin's business, but I
14 was recently at a conference in which a relatively
15 high director at the U.S. Central Intelligence
16 Agency said that they were using SecondLife to
17 teach both Korean and Korean manners, in other
18 words, to teach employees how to speak a language
19 and how to act culturally appropriately in the
20 language.

21 They said it was by far the most
22 effective way they have ever had to teach people
23 because you had to actually come into a space and

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1 interact and not do something culturally
2 inappropriate, as well as learn how to speak the
3 language.

4 MR. LETTICE: We have just about
5 got time for one more, if there's...ah, yes.

6 QUESTION: Hi, John. This is Marc
7 Rotenberg with EPIC, and I wanted just to make a
8 comment and ask a question.

9 You know, for the last 10 years
10 almost we have been publishing this big report on
11 privacy and human rights around the world. We
12 modelled the report after a traditional human
13 rights report, like the type that might be
14 published by Amnesty or Human Rights Watch.

15 We decided this year, in trying to
16 understand the jurisdictions of the world, that
17 virtual worlds, such as SecondLife, were really
18 very interesting.

19 We have got a thematic section and
20 we said, Well, maybe we should include among our
21 subjects thematic entry on virtual worlds, which
22 we did. But when we came to the question of
23 jurisdictions, and we are now up to 75 countries,

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1 we decided to include SecondLife, which appears
2 between San Marino and Singapore in our listings,
3 as one of our new country reports.

4 Now, I think we are breaking some
5 new ground here. I haven't seen the United
6 Nations yet give you guys a flag or an anthem or
7 anything like that, but I'm genuinely interested,
8 as you sort of think about the way we are
9 interacting in this new world -- and I agree
10 completely with how you described it as more
11 immersive -- do you think there is a role for
12 government in a role for government in virtual
13 worlds? Do you see sort of jurisdictions
14 collapsing in these new spaces that people create
15 with their digital lives?

16 MR. YOON: You know, there's
17 certainly ways in which we think of SecondLife as
18 its own jurisdiction because of the way that
19 people experience it. And from an individual
20 user's perspective, that's easy to understand.
21 However, it would be folly for any on-line
22 business to believe that they don't actually exist
23 in the real world. I mean we have, you know,

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1 physical employees, we have servers located in the
2 United States; we'll deploy them in other
3 countries as well. The laws apply to us, as they
4 apply to all on-line services. And we, as well as
5 any other service that is attempting to offer a
6 multinational user experience, have got to live in
7 real world jurisdictions and comply. So, there's
8 a kind of social order in SecondLife that makes
9 it, its own separate world, but when you talk
10 about actual government regulations and
11 activities, I mean there's only real governments.
12 You can't just say you have a government and all
13 of a sudden it exists.

14 UNIDENTIFIED SPEAKER: (Inaudible)

15 MR. YOON: Well, at least, you
16 know, this is a view that we're going to have
17 without actually having an army and the -- from a
18 human rights perspective it might make sense to
19 think of it as a coherent world. But from the
20 view of, you know, real world government
21 regulations, all on-line businesses, you know,
22 have to be good corporate citizens and comply with
23 existing laws.

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1 MR. TAPLIN: I also think that
2 some governments are beginning to think about
3 this. I think Sweden has put up an embassy in
4 SecondLife and there is a beginning of thought of
5 if they create some very good translation software
6 that the public diplomacy use of SecondLife -- I
7 mean, we're studying this at USC -- is something
8 that could be, certainly from a citizen-to-citizen
9 level, very interesting, and certainly worth
10 exploring.

11 MR. OXLEY: Shall I just hand it
12 straight over to you? Is that the --

13 UNIDENTIFIED SPEAKER: No,
14 actually, John, if you want to just capture some
15 of the thoughts here, and turn them out there just
16 quickly. There's some great conversation
17 happening there and I'm taking great notes.

18 --- Laughter

19 MR. LETTICE: There was one angle
20 that I picked up from something Cyrus said.
21 Sorry, Cyrus. You were talking about
22 monetization -- monetization of discussion groups.
23 And the words that got me were the possibility of

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1 businesses maybe leveraging conversations. And
2 then I pictured myself with my Ad Department
3 coming to me and saying, "Hey, we've got this
4 great idea." And I pictured what that does to the
5 trust that the user has in the medium, and that
6 seemed to intersect with what Michael was saying
7 about trust authentication. So, it was possibly -
8 - it's perhaps wrong of me to try to project too
9 much onto what you said, but it sounds a little
10 like the way businesses have a habit of
11 undermining the product in attempting to monetize
12 it.

13 MR. BEAGLEY: So, I think that's a
14 very, very good point.

15 You know, you're going to actually
16 look at how consumers are behaving today. So, for
17 example, a lot of brands, if you look at like the
18 top hundred brands, I think 50% of them probably
19 already have a page on My Space or a page on
20 Facebook, and consumers are very avidly, actually,
21 adding those brands as their friends because it's
22 part of their social identity, it's part of what
23 they like. And so I think there's, you know, the

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1 media companies themselves are very concerned
2 about potentially undermining the experience. But
3 I think there's also a real appetite for consumers
4 to engage with these kind of offerings.

5 I think the key thing is just
6 being transparent about it and making sure that as
7 you do, as you experiment with these new
8 monetization vehicles you actually do respect the
9 privacy and you're being transparent about what
10 you're doing with the data and the conversations.
11 That's the critical point. And then that allows
12 you to maintain trust. And then, frankly, the
13 consumers can opt in or opt out of whether they
14 want to engage in that kind of behavioural
15 interaction.

16 MR. GILL: Yeah, I can add -- But
17 the first thing I'll say is I think one of the
18 very powerful things that the web has already done
19 is actually changed some marketing behaviours and
20 move in the direction of more factual and
21 transparent statements about what a product may or
22 may not be. And that's, I think, a direct
23 consequence of the way the web works.

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1 The other thing that I found
2 interesting in our own audience is that permission
3 marketing is valuable. People -- as long as it's
4 qualified and transparent, people actually value
5 and expect to have that. But, the permission or
6 the qualification of it is a high priority, I
7 guess. So, you know, as opposed to SPAM which
8 nobody wants, there's quite an interest in trading
9 some forms of marketing message as a form of
10 content.

11 MR. TAPLIN: Just one last thing.
12 When Facebook announced last week, and My Space
13 has, as well, that they were going to kind of data
14 mine the profiles of their members in order to
15 provide an advertising platform that was much more
16 rich, there really was not a lot of push-back from
17 their membership on that idea because of the
18 notion, as my students said, well, if you're not
19 dating, you don't want to be SPAM'd with a lot a
20 match.com dating information. So, why not tell
21 them what you're interested in.

22 MR. OXLEY: That was a wonderful
23 conversation. John, I really appreciate you

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1 taking the time to add the value at the end.

2 For some closing comments and
3 remarks I want to introduce from -- the Secretary
4 of the OECD, Andrew Wyckoff.

5 MR. WYCKOFF: Thanks John. And I
6 want to add my word of thanks to the opening
7 session panel for really kicking off what will be
8 a great forum, and really beginning to touch on
9 many of the issues I think will resonate
10 throughout the day, and I just wrote down a quick
11 list of issues of investment and business models
12 and intellectual property, and social impacts such
13 as issues of privacy and identity. Then there's
14 the OCED staple of market competition and
15 innovation. It was all there this morning.

16 I just want to remind you, as one
17 of the two sponsors here, and hark back to the
18 opening remarks by Michael Bidner and Suzanne
19 Huttner, that this forum is a little bit different
20 than some others that you have been to possibly on
21 this topic. It is set in a policy context. And
22 so I am going to issue you some homework here
23 because you need to help us out here. This is not

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1 an easy area to try to formulate policy. But that
2 is the objective of today. It will feed into
3 meetings that will happen on Thursday and Friday,
4 and maybe more importantly into a very large
5 meeting that will happen next June at the
6 ministerial level in Seoul, Korea.

7 Before we break out for coffee and
8 into the break-out sessions after coffee, I want
9 you to keep a few questions in your head that we
10 hope to get some partial movement and answers for
11 by the end of the day.

12 The first one is an easy one.
13 What does the future hold for the participative
14 web?

15 What are the impacts on
16 (inaudible) creation and businesses and users and
17 governments?

18 What are the implications for
19 confidence and trust in the Internet?

20 What is the government role, and
21 we've just been talking about this, for providing
22 the right environment for stimulating Internet
23 innovation and economic growth?

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1 And, above all, if you can help me
2 and my delegates who are in the audience, as an
3 Intergovernmental policy body, the OECD is looking
4 at what's the appropriate policy directions to
5 pursue to keep this going and build on the
6 development.

7 We will return to this in Session
8 5 today, as well as the concluding remarks.

9 --- Applause

10 MR. OXLEY: Thank you, Andrew, and
11 this wraps up the first panel, but thanks again to
12 our panellists.

13 Stream A is going to be in this
14 room right after a coffee break, starting at
15 11:10, and can I ask the Stream A speakers please
16 to come over here as soon as you can so David can
17 get a chance to chat with you.

18 As well, coffee is going to be
19 served in the main lounge just off to the right.

20 Stream B Research 2.0 is going to
21 be back in the Sussex Room.

22 And can I ask those three main
23 speakers, please, to come over here as soon as you

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1 can, so David can get a chance to chat with you?

2 As well, coffee is going to be
3 served in the main lounge just off to the right.
4 Stream B, Research 2.0 is going to be back in the
5 Sussex Room, through the Anti Room and to the
6 left. And that is going to be chaired by Walter
7 Stewart.

8 One last thing, if you remember
9 the Civil Society, there is going to be a meeting
10 starting at 11:10 in the Annex Room, just at the
11 back over that way, so just out to the right and
12 to the back.

13 As we are, we are tight on time.
14 We are going to be starting right on the clock at
15 11:10, so please go enjoy your coffee and come on
16 back.

17 Thank you.